

# Welcome



# Where and How To Find Event Staff In A Post COVID World!

Webinar May 19, 2021

Presented by Roy Porter Activities Director Engage Works Los Alamitos, CA

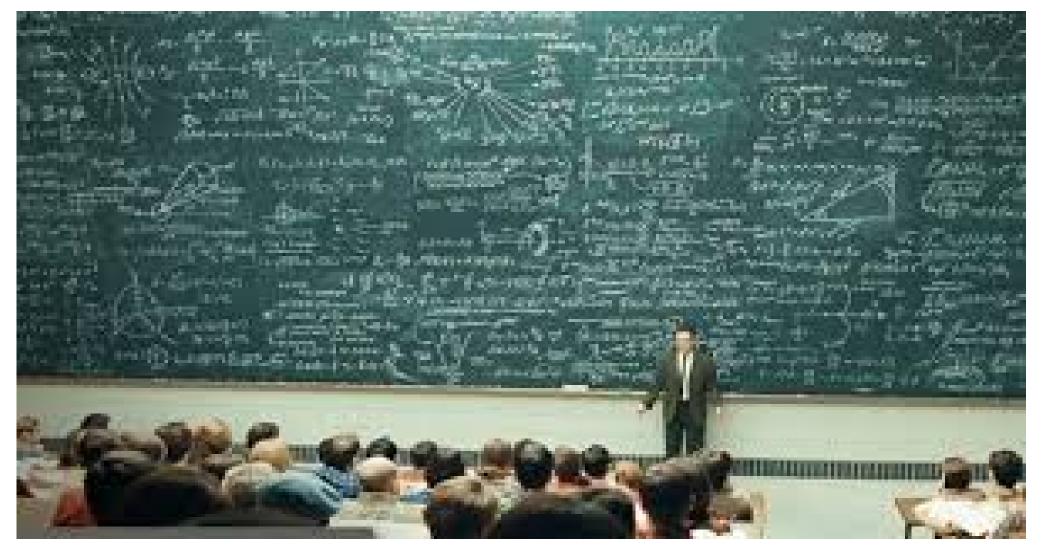


# Thank you to our sponsor Instawork!



Where businesses and talent find each other

**Instawork** 



Questions or clarification on this presentation. Send an email to: tablewizard1@gmail.com





#### Post COVID Pandemic...



# **Business is returning and previous staff is not...**



What to do?



### Desperate times call for unusual tactics...









Build from the past and move forward!







### What Is The Secret to Hiring?





## What Is The Secret to Hiring?

Secret: "Hiring Is A Numbers Game" – Roy's Rule #14

### **Pointers**:

> All year long.

> Be Consistent. Incremental lifts improve the %!



> Create System and Processes. **Tip**: Dedicated Hiring Only Email Acct.

### \* Hire for Character. Train for Skills!

Warren Buffett said, "In looking for people to **hire**, you look for three qualities: integrity, intelligence, and energy. And if they don't have the first, the other two will kill you." It's easier to **train** a person of good **character** to do a job well than to develop **character** in a skilled but unprincipled employee.





### Paradigm Shift in Employee Thinking...

par·a·digm shift

/'perə dīm SHift/

*noun* 1.a fundamental change in approach or underlying assumptions.

**Issues** > Generous Unemployment

> Health Concern @ Higher Risk

> Industry Volatility and Uncertainty

> More Stable Opportunities

> Cost of Living Increasing

> Career Choice

> Compensation; Predictive Scheduling Penalty, CA SB 93 (Right to rehire)







**Employers need to think also!** 

"Culture eats strategy for breakfast." – Peter Drucker

# Attitude & Culture

What business are you in?







**Employers need to think also!** 

# Attitude & Culture Shift

"People Development Business!"

Food and events - pay the way!

"People come to work to improve the work they do, and themselves!"

**Dealing with a slacker:** When You're Stuck Working with a Slacker (hbr.org)







# **Compensation and Benefits**

+ Review what you have.

+ Look for creative appealing benefits to add and Improve!





Amazon's average starting wage is around \$17 per hour, and the company is offering hiring bonuses of up to \$1,000.

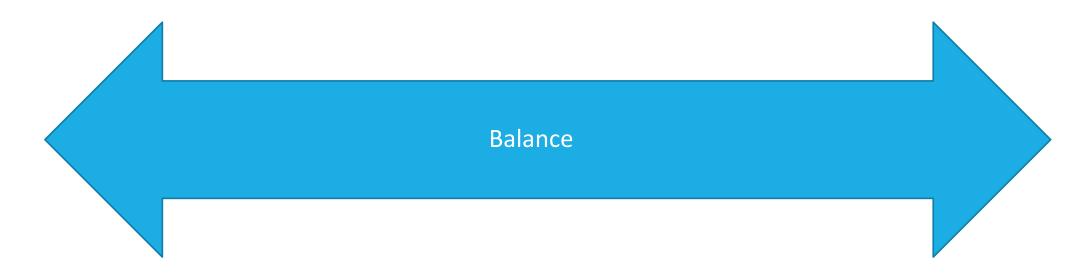
The hiring is driven by the ongoing demand for home and office delivery that has been increased by the pandemic, he said.

New employees will be able to get on-site voluntary vaccines, and the company is offering a \$100 benefit to any new hire who comes to Amazon already vaccinated for Covid-19.

The company offers full-time employees 401(k) matching retirement savings and paid parental leave. Amazon also offers employees access to its Career Choice program, which pre-pays 95% of tuition for courses in high-demand fields. Those fields include aircraft mechanics, computer-aided design, machine tool technologies and nursing, among others, Van Chau said. The employees can pursue those careers at Amazon or elsewhere. Amazon also works in partnerships with career colleges and community colleges for that training.







# Money (Hard) Vs. Attention (Soft)







### Perceived Value = WIFM? (What's Init For Me)







"Some people think design means how it looks. But of course, if you dig deeper, it's really how it works."

STEVE JOBS

# **User Experience "AKA" UX**





### **Incentive To Staff For Getting Business!**

When a guest asks "Who is the caterer?" Script out the reply. "Every event is an audition for another event!" -Roy's Rule #2



Front Side: Sales Rep. Name B:// SM; HA Custom catering to the heart of Silicon Valley Since 2009 Back Side: Staff personal name Call the office, request Rep.

"I look forward to serving you again!"

100

Reward: Work the event \$50 - 100.00 After Agreement is Signed



**Recognition:** Public Meeting Email to all staff





**401K Contribution – Tax Benefits** 







**Health Insurance** 







### Tip Pooling Policy Home Work & Further Reading

Final Rule: Tip Regulations under the Fair Labor Standards Act (FLSA) | U.S. Department of Labor (dol.gov)

<u>Thanks for the Tip: U.S. DOL's Proposed Rule and Potential Enhanced Availability of "Tip</u> <u>Pools" - Ward and Smith, P.A.</u>









English as a Second Language



**Approved Education - Reimbursement** 

- > ESL (English Spanish as a Second Language)
- > Culinary Trade School Special Programs
- > Beverage Training; Spirits, Beer, Wine
- > Conferences, Trade Shows







**Bonus – Performance Based Profit Sharing** 









On line Sessions

**Training - Coaching for Skills, Improvement & Advancement** 











Gas, Movie, Restaurant Gift Cards = Recognition





Nice restaurant for special occasion!







Paid Time Off; Personal Time Off, Vacation & Holiday Pay







### Warehouse Teams

4 days @10 = 40 M-T 4 days @10 = 40 S-W

3 Days @ 13 = 39

6 Days @ 6.5 =39

### **Flexible Schedules**







Event Supervisors, Captains & Leads

Paid to review digital Event Documentation

**Remote Work** 





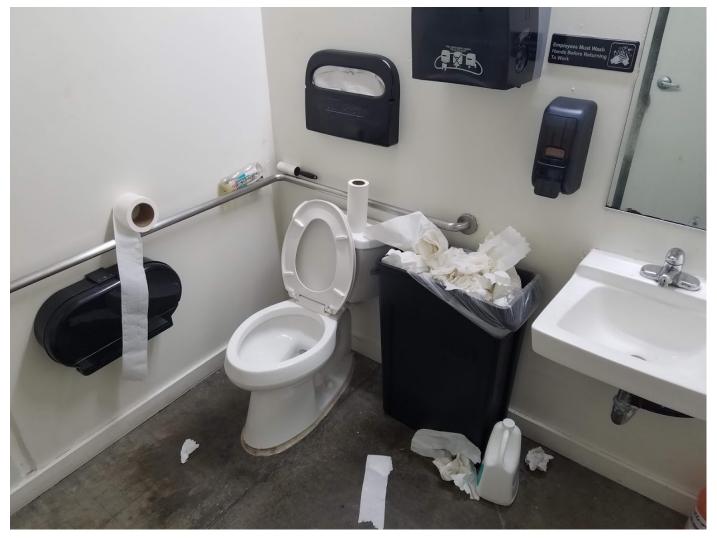


Paid in Crypto Currency





### "Leadership often starts in the bathroom." - Roy's Rules #14



What does this say to employees?





Pay Attention to Your Staff!

**Read: Hawthorne Studies** 

Create and nurture a lean working environment Lean = "Add or improve value and eliminate waste"

### "How you treat the staff is how they will treat clients and guests!" –Roy's Rule #7

+ Anniversary; Work, Wedding.

+ Birthdays

+ Family Meal

- + Public Recognition for Performance and Improvements
- + Personal Interest in them





### Intermission...













#### KING 5

#### Washington restaurants face staffing shortages as they plan for reopening

According to the Washington Hospitality Association, the restaurant industry in Washinton state is 100,000 workers short of what it was pre- ... 1 day ago

#### A Axios

State of Affairs

#### America scrambles for restaurant workers

All of this is contributing to a nationwide hospitality worker shortage as the economy opens back up. By the numbers: The pandemic wiped out ... 4 weeks ago

#### Philadelphia Inquirer

#### Unemployment remains high, yet many businesses say they can't find enough workers

And the difficulty finding labor is not limited to low- or mid-wage jobs, with companies ... said it's unlikely the United States is facing a labor shortage. ... to accept a job offer from a restaurant or hotel would get a \$300 bonus. 2 weeks ago

#### Wp The Washington Post

#### As his restaurants' customers return, a Miami chef is missing a critical ingredient: Workers

A nationwide shortage of restaurant workers is emerging as one of the ... and hospitality management, he said simply, "I call her the unicorn. 1 week ago

#### S Sun-Sentinel

#### South Florida restaurants close due to low staffing

"I'm not about to let staff shortages destroy what I've built here." ... for workers they're offering up to \$400 'signing bonuses' I PHOTOS ». 3 days ago



NOW HIDE

START. G PAY SH

#### Tampa Bay Times

#### Lots of jobs, few hires: Labor shortage puts Tampa Bay restaurants in a pinch

The average national hourly wage for nonsupervisory leisure and hospitality workers rose from \$14.91 in February 2020 to \$15.68 in April, ... 5 days ago

#### QI3 FOX

#### 'We can't find people anywhere:' Washington restaurant owners face staffing shortage

... anywhere:' Washington restaurant owners face staffing shortage ... state reopening plan, according to the Washington Hospitality Association ... 4 days ago

#### B Boston Magazine

...

#### Boston Restaurants Are Reopening, But a Staffing Shortage

In the end, like a lot of hospitality workers who did significant ... he also thinks the shortage will only accelerate reckonings in the hospitality ... 2 weeks ago





















#### QZ Quartz

Chipotle, Taco Bell and Wawa are offering perks to lure workers

The reasons for the employee shortage range from childcare ... Jobs postings on Marriott's website show one-time signing bonuses, including ... 6 days ago



#### WSJ The Wall Street Journal

# Restaurants Serve Up Signing Bonuses, Higher Pay to Win Back Workers

Puck said in an interview that expanded unemployment benefits and new options like personal chef gigs are contributing to staffing shortages at ... 3 weeks ago

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	ith Oldik Hashig Hashiri Crew	AMILYI
1 Paral	3000	

#### F Forbes

Could Covid-19 Worker Shortages Create A \$15 Minimum Wage—Even Without A New Law?

"For employers looking to staff up, offering a livable wage and benefits ... are now attempting to staff back up—like retail, hospitality, and leisure. 3 days ago



#### A The Age

Sunday closures, \$10k sign-on bonuses: hospitality industry battles staff shortage

... staff shortage forces hospitality owners to cut back on their trading hours. The closure of international borders due to the COVID-19 pandemic ... 5 days ago

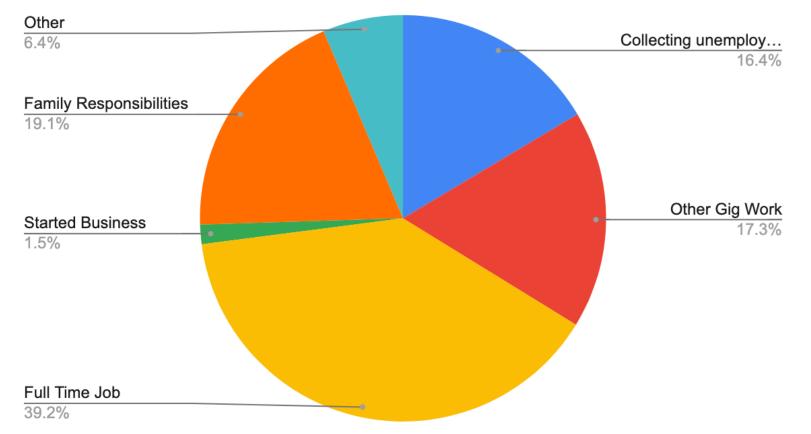




### Hospitality Businesses React

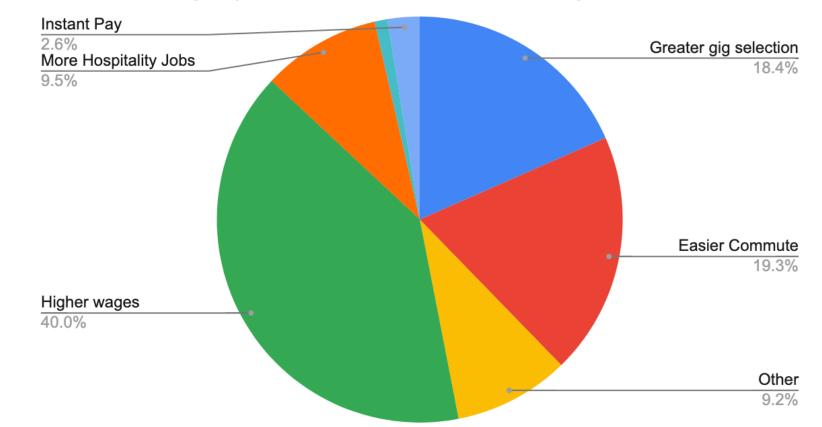
Professional Network Intel







### What would get you to work with Instawork again?



CATERERS ASSOCIATION

### Professional Network Intel

### We Can Help

### Instawork: Flexible Talent National Network

Our regional teams support both our Partners and Professionals across 25+ metros across the US.

#### **Regional Metros:**

- Atlanta, GA
- Austin, TX
- Baltimore, MD
- Boston, MA
- Chicago, IL
- Columbus, OH
- Dallas, TX
- Denver, CO
- Houston, TX
  - Las Vegas, NV
- Los Angeles, CA
- Miami, FL

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- New Jersey
- New York, NY
- Philadelphia, PA
- Phoenix, AZ
- Orlando, FL
- Sacramento, CA
- San Diego, CA
- San Francisco, CA
- Seattle, WA
- Tampa, FL
- Tucson, AZ
- Washington, D.C.





### CONTACT INFORMATION

Christian Crynes GM, Instawork <u>christian@instawork.com</u> (206) 579-3939





### **#1 Reaching Out To Current & Past Staff!**

1 14	Cut Copy Format Pair				Attach Attach Signature	<ul> <li>Follow Up -</li> <li>High Importance</li> <li>Low Importance</li> </ul>	Zoom	
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Bulletin Board



Text: Desktop App.

Pointers:
> Looking for more staff
> Incentive
> What to do...



### nowsta

Staffing Scheduling Software



**Pre-event Meetings** 





### **#2** Create an Incentive Program; Explain and Reward Them for new Hires!

"You do this... you get that!"



\$50.00 - \$100.00

 Image: Training
 <th

Email



Public recognition for a good job!

Incentive to recruit neighbors, friends, relatives, co-workers, etc.

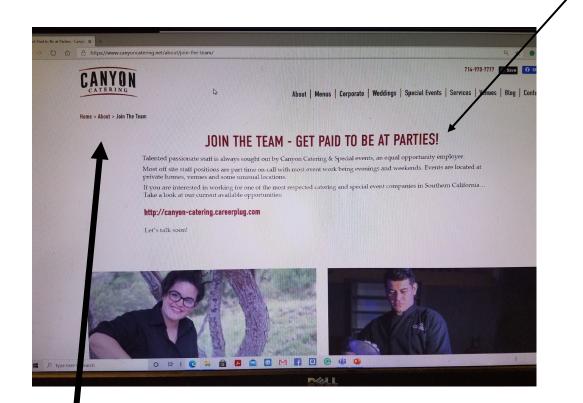
1. Introduction of referral.

2. Work 10 events. Then pay incentive.



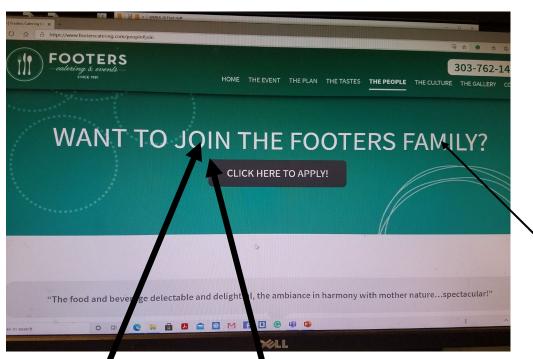


### **#3 Post on Company Website**



Direct all inquiries to the "Join The Team" page...

**Tips:** Post Safety Protocols! Update Your Google Business Listing. UX: Auto Fill Form Enabled











James Bond Movie Premiere



"My third year at the Golden Globes. Every year it gets better!



"ABC catering is the best. The food is great and a fun creative place and people to hang with"

### Include testimony and pictures of happy staff working!







Check your reputation...





Online or in print; No Surprises...

Indicate: **Positions:** Server, Bartender, Event Manager, Culinary Assistant, Chefs

## **Compensation & Unique Benefits** Hourly, Tips, Free Meals, Great Environment, Fun, Training, Etc.

Post photos and videos of smiling staff working

Reference awards for working environment

Why join your company? Competition

### Requirements

Age (Bar 21) Lift 40 lbs. Cell Phone Valid Drivers License Certifications – Licenses (ServeSafe Food Handler Card,) No visible tattoos when in uniform "Set the tone"

### **Your Company Name**

**Goal: Influence them to respond** 





Make Your Copy Interesting, Different and Loaded with Benefits!

### "Get Paid To Throw Epic Parties With Great Food, Outrageous Music. Plus, Awesome Benefits!"

### **Emphasize**:

- > <u>Flexible</u> hours
- ><u>Part</u>time & on call
- > Work weekends and evenings
- > Great pay and rewarding benefits
- > <u>Fun</u> and <u>satisfying</u> environment
- > Be part of a caring <u>family</u>
- > What's <u>unique</u> or <u>special</u> about your company!
- + The "Why" The WIFM!

Call to action: Tell them what to do to get the opportunity!







"At 60 miles an hour the loudest noise in this new Rolls-Royce comes from the electric clock"

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Internal Control

### Some Tips for Great Headlines!

- 1. Use Simple Yet Powerful Words.
- 2. Use Key Word Search Results
- 3. Make a Bold Statement
- 4. Add Numbers
- 5. Do your homework. Compare to be different
- 6. Ask a question
- 7. Create a sense of urgency
- 8. Offer a sense of mystery
- 9, Write and test "King of the hill"



**Great Headlines!** 



Recon

1. craigslist

2. Food / Bev / Hosp

3. Search: "Catering"

food/beverage/hospita	« Catering		Q searc
<ul> <li>search titles only</li> <li>has image</li> <li>posted today</li> </ul>		<< < prev 1 - 43 / 43 next >	
<ul> <li>bundle duplicates</li> <li>include nearby areas</li> </ul>	May 12 Catering Cooks / Del	livery Driver (Orange County)	
MILES FROM ZIP	☆ May 11 Sous chef/catering ch	hef (newport beach) 👿	
□ internship	🛧 May 7 Coffee Catering positi	ions (Huntington Beach Ca.) 🗊	
<ul><li>non-profit</li><li>telecommute</li></ul>	May 6 CATERING KITCHE	EN SOUS CHEF (FULLERTON) 🛞	
<ul> <li>employment type</li> <li>full-time</li> </ul>	May 6 Catering Cooks / Deli	ivery Driver (Orange County) 🗊	
□ part-time □ contract	Apr 30 Sous Chef - Catering	(Full Time, Salaried, PTO) pic 🕱	
contract employee's choice	☆ Apr 22 Working Sous Chef fo	or Catering Company (Orange) 🗊	
reset update search	☆ Apr 21 High Volume Line Co	ook for Busy Prepared Meal Catering (Anaheim) 👿	
	Apr 21 Prep Cooks for Busy	Catering and Meal Prep Company (Anaheim) 🗊	
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#### Recon

### Banquet Event Captain & Server - RoomForty (Orange County - Costa Mesa)

Banquet Event Captain & Server - RoomForty

Who is Hospitality Collaborative?

We are a family of brands within the hospitality and event industry comprised of 3 venues and 2 catering companies – The Fig House, The Harper, Brave + Maiden, Roomforty and Pharmacie.

You will be tasked with managing and running events onsite at one of our three venues or at offsite locations throughout Southern California. Our events range from intimate in-home gatherings to galas of over 500. The cornerstone of your responsibilities is to make sure every person, client and guest alike, experiences feeling valued and celebrated on their event day.

Roles and Responsibilities - Event Captain

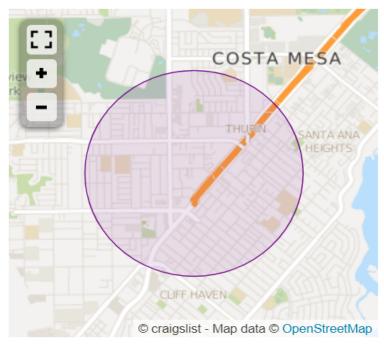
\*\* You must have experience in the hospitality field, and preferably Leadership/Captaining/expo roles. Events

• You'll manage and run a service team to properly execute events.

• You'll have to preplan before event day, making sure your team has the proper information to put us in a position to succeed.

- You'll have the ability to properly train staff in areas of need and exert fine dining service.
- You'll have the responsibility of coordinating with day of planners.
- You'll be responsible for coordinating timelines with the head chef on event day.
- You'll have to be an adequate thinker, while analyzing & resolving problems and exercising good judgment.
- You'll have the capability of being coachable and taking constructive criticism.
- You'll understand that with events, you will be working irregular hours and sometimes for long periods of time.

Attributes



compensation: Event Captain (\$30), Server (\$18)

employment type: part-time





# Do not be like everyone else!





### #4 Make Application Online Easy!

### fountain

# Applicant PRC

Use ATS (Applicant Tracking Software) No paper Forms

All applications are confidential Equal Opportunity Employer

No resume - no worry Email a 2 Minute cell phone video Why you are a good - special - unique person for us to hire?

Call or show up at the door - send to the site.

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**Tip:** Create Separate Hiring Only Email





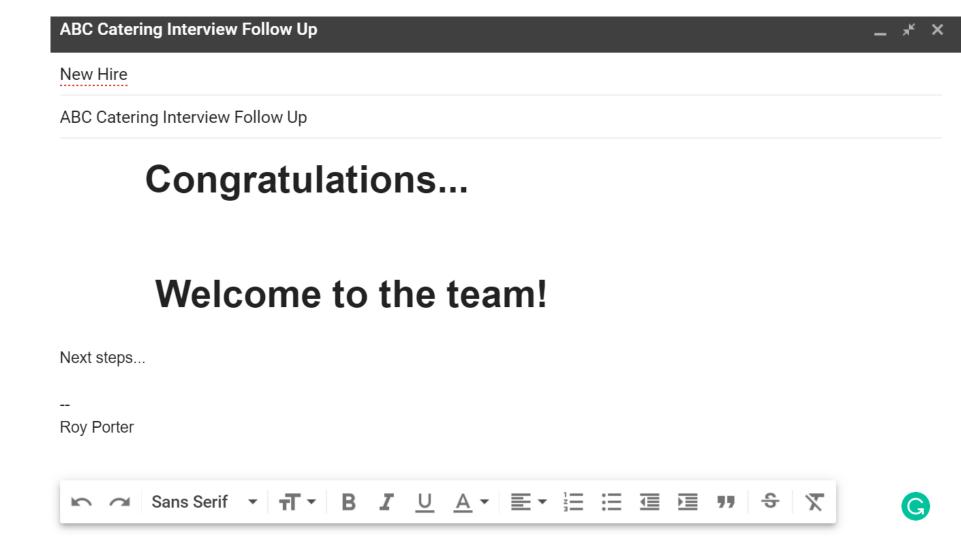
### #4 Make Application and Interview Organized!

Klist	Potential - New Employe			Employee No
Name L/F		Rehire	New	
Print Neatly	Cell Phone ( )			
	Email			
Interview	Date: 2018 Time:			
Position:	Server Bar Tender Chef Assistant Event Chef			
	Apps & Forms Completed & Signed			
	Application For Employment			
	I-9 Employment Legibility Verification			
	W-4 Employee's Withholding Allowance Certificate-Fed			
	CA Employee Withholding Allowance Certificate-St			
	CA Drivers License - Copy			
	SSN Card - Copy			
	Food Handler Card - CA			
	Proof of Vaccination			
	Uniform Policy - Acknowledgement			
	Confidentiality Agreement			
	Breaks Option Waiver			
	Arbitration Agreement			
	Direct Deposit Application			
	Photo ID Other:			





### **Interview Follow Up**









### **#5 Post On Company Social Media Outlets.** Encourage staff to pass on. Social media Influencer post.



Tip: Direct - link (OCR Code) to your "Join The Team" specific page.





### **#6 Create Multiple Opportunity Ads And Post At Online Sites**







Japanese Knife Imports: Job Board

Check out other caterers ads. Look different - not the same... Link to "Join The Team" page. <section-header>

Local college, university, community, and special industry online sites.

**Tip:** These ads are to drive them to the "Join The Team" page. Put your company name in ad. No blind ads

> Part time, seasonal, on call, flexible, fun Point out: What's unique and different!





### **#7 Create Multiple Opportunity Ads And Post At Community Print Newspapers!**



INTERNATIONAL CATERERS ASSOCIATION

### **#8 Talk With Suppliers And Creative Partners**



+ Pass the word...

- + Make introductions...
- + They often know who is looking...





### **#9 Develop Relationships: Colleges, Universities** and Specialized Trade Schools



**Guest Speaker** 





Job - Career Fairs

Offer to Lecture

Pointers:

Make Friends: Leaders, Professors, Instructors. Become a Resource Board of Advisors Intern Programs (Paid and unpaid) Send out offers Via Instructors Job Boards





**#10.** Make it easy to interview...

- + Same day(s) every week.
- + Occasional Evenings; send email to applicants in que.
- + Weekends; send email to applicants. Invite them to attend.
- + Job Fair Day: In House.

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### **Summary Points**

- + Numbers
- + Incremental Activates Add Up
- + Invest in Retention Culture
- + Personal Attention & Compensation
- + Fine Tune and Adjust





### **Questions?**









### Where and How To Find Event Staff In A Post COVID World!

May 19, 2021

Presented by Roy Porter Activities Director Engage Works www.engage-works.com

Questions: Email <a href="mailto:tablewizard1@gmail.com">tablewizard1@gmail.com</a>

New Blog: www.cateringconsiders.com (Just launched, read and subscribe for updates.)

